

PAVILLON HOLDINGS LTD.

(Company Registration No. 199905141N)
(Incorporated in the Republic of Singapore)

12 April 2023

Dear Shareholders

Annual Report for the Financial Year Ended 31 December 2022 ("AR FY2022")

We are pleased to enclose printed copies of the Notice of Annual General Meeting ("AGM") dated 12 April 2023 and Proxy Form for the upcoming Annual General Meeting of Pavillon Holdings Ltd. (the "Company") to be held on Thursday, 27 April 2023 at 3.00 p.m..

In line with the Company's sustainability efforts, we are implementing the use of electronic communications for the purposes of serving notices to shareholders of the Company and sincerely hope that you will join our sustainability efforts and embrace electronic communications.

In this regard, the AR FY2022 has been made for download from the Company's corporate website at this URL <https://thavillagerestaurant.com.sg/investors/> available from the date of this letter. The AR FY2022 has also been made available on SGXNET.

If you wish to receive a printed copy of AR FY2022, please complete the Request Form below and return it to the Company, no later than 19 April 2023.

By completing, signing and returning the Request Form to us, you agree and acknowledge that we and/or our service provider may collect, use and disclose your personal data, as contained in your submitted Request Form or which is otherwise collected from you (or your authorized representative(s)), for the purpose of processing and effecting your request.

Yours faithfully

Dr John Chen Seow Phun (Mr)
Executive Chairman

REQUEST FORM

To : Pavillon Holdings Ltd.
Block 1002 Tai Seng Avenue
#01-2536
Singapore 534409

Please send me a printed copy of the Annual Report for the financial year ended 31 December 2022.

Name(s) of Shareholder(s): _____

NRIC/Passport Number(s): _____
(Last 4 characters)

Company Registration Number: _____

Mailing Address: _____

Signature(s): _____ Date: _____