

# PAVILLON HOLDINGS LTD.

(Company Registration No. 199905141N)  
(Incorporated in the Republic of Singapore)

## PROXY FORM

IMPORTANT:	
1.	CPF/SRS investors who wish to appoint the Chairman of the AGM as proxy should approach their respective CPF Agent Bank/SRS Operators to submit their votes by 3.00 p.m. on 14 April 2026.
2.	For investors who have used their CPF monies and/or SRS monies to buy the Company's shares, this Proxy Form is not valid for use and shall be ineffective for all intents and purposes if used or purported to be used by them.
3.	By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms set out in the Notice of Annual General Meeting dated 8 April 2026.

\*I/We \_\_\_\_\_ (Name) NRIC/Passport No./Co. Registration No. \_\_\_\_\_ of \_\_\_\_\_ (Address) being a \*member/members of Pavillon Holdings Ltd. (the "**Company**"), hereby appoint:

Name	Address	NRIC/Passport No.	Proportion of shareholdings to be represented by proxy (%)

\*and/or

Name	Address	NRIC/Passport No.	Proportion of shareholdings to be represented by proxy (%)

or failing him/her, the Chairman of the Annual General Meeting as \*my/our \*proxy/proxies to attend and to vote for \*me/us on my/our behalf at the Annual General Meeting (the "**AGM**") of the Company to be held at 5 Stadium Walk, #02-01 Leisure Park Kallang, Singapore 397693 on Thursday, 23 April 2026 at 3.00 p.m. and at any adjournment thereof.

\*I/We direct \*my/our \*proxy/proxies to vote for or against or abstain from voting on the Ordinary Resolutions to be proposed at the Annual General Meeting as indicated hereunder. If no specific direction as to voting is given, this Proxy Form shall be disregarded and the proxy shall abstain from voting on any matter arising at the AGM and at any adjournment thereof.

\*Please delete accordingly

No.	Ordinary Resolutions	For	Against	Abstain
<b>Ordinary Business</b>				
1.	Adoption of the Audited Financial Statements of the Company for the financial year ended 31 December 2025 together with the Directors' Statement and Independent Auditors' Report thereon.			
2.	Approval of payment of Directors' Fees for the financial year ending 31 December 2026.			
3.	Re-election of Mr Francis Lee Fook Wah as a Director of the Company.			
4.	Re-election of Mr Fan Bin as a Director of the Company.			
5.	Appointment of Ms Zhang Xisu as a Director of the Company.			
6.	Re-appointment of Messrs CLA Global TS Public Accounting Corporation as Auditors of the Company and to authorise Directors of the Company to fix their remuneration.			
<b>Special Business</b>				
7.	Authority to allot and issue shares.			
8.	Proposed renewal of the Share Buyback Mandate			

**Note:** Voting will be conducted by poll. If you wish to exercise all your votes "For" or "Against" or "Abstain" from voting the relevant Resolutions, please tick (X) or (/) within the box provided. Alternatively, please indicate the number of votes "For" or "Against" or "Abstain" each Resolution in the boxes provided as appropriate. If you tick (X) or (/) in the abstain box for a particular Resolution, you are directing your proxy, not to vote on that Resolution.

Dated this ..... day of ..... 2026.

Total No. of Shares	No. of Shares
(a) CDP Register	
(b) Register of Members	

.....  
Signature(s) of Member(s)  
or, Common Seal of Corporate Member

\* Delete accordingly

**IMPORTANT: PLEASE SEE NOTES OVERLEAF BEFORE COMPLETING THIS FORM**

# PAVILLON HOLDINGS LTD.

(Company Registration No. 199905141N)  
(Incorporated in the Republic of Singapore)

## PROXY FORM

### Notes:

1. Please insert the total number of shares held by you. If you have shares entered against your name in the Depository Register (maintained by The Central Depository (Pte) Limited), you should insert that number. If you have shares registered in your name in the Register of Members of the Company, you should insert that number. If you have shares entered against your name in the Depository Register and shares registered in your name in the Register of Members, you should insert the aggregate number. If no number is inserted, this form of proxy will be deemed to relate to all the shares held by you.
2. CPF/SRS Investors who wish to vote at the AGM should approach their respective CPF agent banks/SRS Operators to submit their votes at least seven (7) working days before the date of the AGM (i.e. by 3:00 p.m. on 14 April 2026). CPF/SRS Investors should not directly appoint the Chairman as proxy to direct the vote.
3. Relevant Intermediaries shall also appoint the Chairman of the AGM to act as proxy and direct the vote at the AGM. Together with the instrument appointing a proxy, the Relevant Intermediaries shall provide to the Company a list of attendees who would like to participate at the AGM by observing and/or listening to the proceedings of the AGM through either live audio-visual webcast or live audio-only stream with such information that may be requested by the Company.  
  
\* A Relevant Intermediary is:
  - (a) a banking corporation licensed under the Banking Act 1970 of Singapore or a wholly-owned subsidiary of such a banking corporation, whose business includes the provision of nominee services and who holds shares in that capacity;
  - (b) a person holding a capital markets services licence to provide custodial services for securities under the Securities and Futures Act 2001 of Singapore and who holds shares in that capacity; or
  - (c) the Central Provident Fund Board established by the Central Provident Fund Act 1953 of Singapore, in respect of shares purchased under the subsidiary legislation made under that Act providing for the making of investments from the contributions and interest standing to the credit of members of the Central Provident Fund, if the Central Provident Fund Board holds those shares in the capacity of an intermediary pursuant to or in accordance with that subsidiary legislation.
4. A member entitled to attend and vote at the Annual General Meeting is entitled to appoint not more than two (2) proxies to attend and vote instead of him. The proxy need not be a member of the Company.
5. The instrument appointing a proxy must be deposited at the Company's Share Registrar, Tricor Barbinder Share Registration Services (a division of Tricor Singapore Pte. Ltd.), at 9 Raffles Place, #26-01 Republic Plaza, Singapore 048619 or send electronic mail to [sg.is.proxy@sg.vistra.com](mailto:sg.is.proxy@sg.vistra.com) enclosing signed PDF copy of the Proxy Form not less than seventy-two (72) hours before the time appointed for the meeting.
6. The instrument appointing a proxy must be under the hand of the appointor or his attorney duly authorised in writing. Where the instrument appointing the Chairman of the AGM as proxy is executed by a corporation, it must be executed under its common seal or under the hand of its attorney or a duly authorised officer.
7. Where an instrument appointing a proxy is signed on behalf of the appointor by an attorney, the letter or power of attorney or a duly certified copy thereof must (failing previous registration with the Company) be lodged with the instrument of proxy, failing which the instrument may be treated as invalid.
8. A corporation that is a member may authorise by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the meeting, in accordance with Section 179 of the Companies Act 1967 of Singapore.
9. The Company shall be entitled to reject an instrument appointing a proxy which is incomplete, improperly completed, illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified on the instrument of proxy. In addition, in the case of shares entered in the Depository Register, the Company may reject an instrument appointing the Chairman of the AGM as proxy if the member, being the appointor, is not shown to have shares against his name in the Depository Register as at seventy-two (72) hours before the time appointed for holding the meeting, as certified by The Central Depository (Pte) Limited to the Company.
10. By submitting an instrument appointing a proxy, the member accepts and agrees to the personal data privacy terms set out in the Notice of Annual General Meeting dated 8 April 2026.